

Minutes of a meeting of the Board of Governors held on Thursday, April 25, 2019 at 4:00 p.m. in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

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Present:

Amon Daniel (Observer)

Babinski, Bob

Bertrand, Maryse

Critchley, Ronald

Fortier, Suzanne

Halperin, Stephen (by phone)

Harpp, David

Hobday, Tina

Lotayef, Ehab

Mansdoerfer, Richard (Tre)

Matuszewski, Pierre

Meighen, Michael A.

Panda, Ran (Chair)

Price-Verreault, Cynthia

Sakhia, Samira

Turcotte, Martine

Zakrzewski, Helena

Zorychta, Edith

Resource Persons:

Arseneault, Louis

Beauchamp, Yves

Manfredi, Christopher

Rogowska, Edyta (Secretary-General)

Dobie, Kevin (Associate Director)

Regrets: Michael Boychuk, Peter Coughlin, Alan Desnoyers, Claude G n reux, Samuel Minzberg, Sean Murphy, (Observer), Maarika Paul.

Guests: Professor Brenda Ravenscroft, Dean, Schulich School of Music

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Professor Suzanne Fortier, Principal and Vice-Chancellor began her remarks by discussing her recent decision concerning the Redmen name, stating that effective April 12, 2019 McGill University's men's varsity teams ceased to be called the Redmen. She mentioned that she had received many messages of support since the decision was announced, as well as some messages expressing disagreement. The Principal highlighted the respectful nature of dialogue throughout the process and stated that Professor Esboite Labeau, Interim Deputy Provost (Student Life & Learning) was mandated to establish a steering committee to lead a consultative process for choosing a new name for McGill's men's varsity teams.

The Principal then discussed recent developments with the Government of Quebec's funding for university infrastructure linked to international student enrolment. She stated that thanks to advocacy efforts by some members of the Quebec university community, there would be no reduction to the envelopes for deferred maintenance. She added that this includes deferred maintenance of patrimonial buildings, which is a great benefit to McGill given the deferred maintenance needs of our many properties with heritage value. She then noted that federal general elections were scheduled for October, 2019, and that outreach and advocacy efforts were underway to ensure that post-secondary education was a priority in the electoral context.

Professor Fortier then briefly discussed her participation in the conference of the American Association of Universities (AAU) where participants discussed severe reputational damage to many American institutions in light of recent governance and admissions scandals (the Varsity Blues affair). She expressed her satisfaction that Canadian universities in general, and McGill in particular, enjoyed sound governance and transparent, fair admissions processes.

The Principal then mentioned the recent discovery by a global team of scientists, a black hole at the heart of a distant galaxy and the contributions of McGill physicist Daryl Haggard, professor in the Department of Physics, to this paradigm-shifting initiative. Professor Fortier then highlighted an honour McGill received recognizing the University's ongoing support of Canadian Forces Reservists, the Employer Support Award of Excellence from the Canadian Forces Liaison Council. She then mentioned a presentation she gave to the CORIM (Montreal Council on Foreign Relations) in late March titled The Role of Universities in a World Undergoing Profound Change. In this context, she discussed how universities are addressing emerging global challenges such as cyber security, and new technologies such as Artificial Intelligence and 4(r)5(tif)5(id [(M)1(d U)2(nd E)1(m

Following her remarks, Governor Ehab Lotayef highlighted the contributions of students at the Board Student Forum which was held on February 28, 2019. He added that attendance from Board members was low at the event, and that this may have been due to the fact that the Board retreat was held earlier that same day. He suggested that future Board Student forums could be scheduled at another time to encourage greater participation. The Chair agreed to take this into consideration for future events of this nature.

10. Presentation: Schulich School of Music [GD18-46]

The Chair welcomed Professor Brenda Ravenscroft, Dean, Schulich School of Music (School) to deliver a presentation on the School. Professor Ravenscroft provided an overview of activities, initiatives and developments within the School, including data on enrolment, rankings and comparative statistics with the Faculty. In response to a question regarding factors that attract students to the School, the Dean mentioned reputational factors related to McGill, and also highlighted the high value prospective students place on faculty members slated to teach courses. The Dean stated that given the nature of music performance, this was unique to the School. She described the School's efforts to reach a greater degree of gender equity among students, and highlighted the School's multidisciplinary approach to teaching and research, stating that this allowed graduates to find professional opportunities beyond the realm of music if they desired.

The Chair convened a short recess at 5:02 p.m. The meeting resumed at 5:15 pm.

11. Board Committee Reports

11.1 Finance Committee [GD18-47]

Governor Pierre Matuszewski, Chair of the Finance Committee, presented the Report of the Finance Committee, arising from the Committee's meeting of April 16, 2019.

11.1.1 Proposed McGill University Budget 2019/20

Governor Matuszewski called on Professor Christopher Manfredi, Vice-Principal (Academic) to present the proposed McGill University Budget 2019/20.





The Board of Governors also authorized the Vice Principal (Administration and Finance) or the Associate Vice Principal, Facilities Management and Ancillary Services, to sign contracts pertaining to this project on behalf of The Royal Institution for the Advancement of Learning/McGill University, provided that the total amount of the contracts does not exceed the total budget amount, and that the contracts are reviewed by Legal Services.

#### 11.2.3 Stewart Biology Redevelopment: Phase I West Wing

Professor Beauchamp presented the Stewart Biology Redevelopment: Phase I West Wing project, reminding members that in July 2018, tenders received for Lot 3 of the project were 35% over the estimated construction price. He stated that as a result, and based on consultation with the Committee, the tender for Lot 3 was cancelled in favour of redefining the work in at least two (2) smaller work packages. The Vice Principal stated that the scope of work for Lot 3 included base building elements such as major repairs to the exterior envelope, window replacement, enhanced fireproofing and replacement of the electrical and mechanical systems. Describing cost and funding, Professor Beauchamp stated that based on tender results, funding in the amount of \$59,257,101 was requested, to be funded in part by the Post

to derive a direct financial benefit (10% or greater of their net worth) from companies whose primary business is the extraction, distribution or sale of fossil fuels

Governor Price Verreault then commented that the Committee heard from Mr. Marc Weinstein, Vice Principal (University Advancement), who provided an overview of trends in relation to socially responsible investing from the perspective of the donor community, and from General Counsel Me Line Thibault, who described the legal framework regarding gifts. The Committee Chair then stated that Professor Roulet delivered a presentation on the findings of two recently issued reports on climate change, Special Report on Global Warming of 1.5 °C, issued by the Intergovernmental Panel on Climate Change (IPCC) on Oct 8, 2018; and Canada's Changing Climate Report (CCCR), released by Environment and Climate Change Canada on April 1, 2019. Governor Price-Verreault then stated that CAMSR was scheduled to discuss and analyze practices in socially responsible investment at other universities and organizations, however due to time constraints, this topic was deferred to the next meeting, to be held on May 16, 2019.

11.4 Executive Committee (Part II)

[GD18-50]

11.4.1 Report of the Nominating, Governance, and Ethics Committee

Governor Edith Zorychta, member of the Nominating, Governance, and Ethics (NGE) Committee, presented the reic. Tc -meDc G

addressing this should be added in the orientation program provided to Board members.

12. Annual Report on Research and Innovation [GD18-51]

Professor Martha Crago, Vice Principal (Research and Innovation), presented the annual Report on Research and Innovation, which provided an overview of the University's recent research successes, opportunities, and challenges. She stated that McGill is among the top research intensive universities in Canada as measured by average amounts of sponsored research funding per faculty member, a standard benchmark performance indicator. Professor Crago indicated that this data was subject to different inclusions and exclusions of faculty members, or large scale clinical trials which could impact the data, however, McGill adhered to the highest standards in reporting accuracy. She also highlighted that McGill is in a small group of Canadian universities whose Agency funding per faculty member is near or above \$100,000. In response to a question regarding the stability and predictability of government research funding, the Vice Principal stated that most funding agreements were long term contracts which were firmly established. The Principal also commented that recent public opinion research indicates that university research is largely perceived as being highly beneficial to our society.

13. Annual Report on Safe Disclosure [GD18-45]

Ms. Edyta Rogowska, Secretary General presented the Annual Report on Safe Disclosure (whistleblowing) She stated that for the reporting period from January 1, 2018 through December 31, 2018, five (5) confidential disclosures were filed with the Secretary General in accordance with the Policy on Safe Disclosure (Policy). The Secretary General indicated that of these 5 disclosures, there were no reports investigated, and no findings of improper activity. In response to questions raised concerning the absence of investigations, the Secretary General indicated that the Policy was limited in scope, and there were often other mechanisms in place to address allegations of wrongdoing. She suggested to include brief explanatory notes in future reports to provide some insight on the disclosures and actions taken. The Secretary General responded in the affirmative, noting that the level of detail that would be provided would take into account the need to preserve the confidentiality requirements of the Policy.

14. Other Business

There was none.

The meeting was adjourned at 2:23 p.m.

END



SUMMARY OF MATTERS CONSIDERED IN CLOSED SESSION OF THE BOARD OF GOVERNORS HELD ON APRIL 25, 2019

1. Report on Promotions and Tenure

The Board of Governors approved the recommendations concerning promotions and the grant on tenure